


# St George's Hospital site update

A new health and wellbeing centre in Hornchurch

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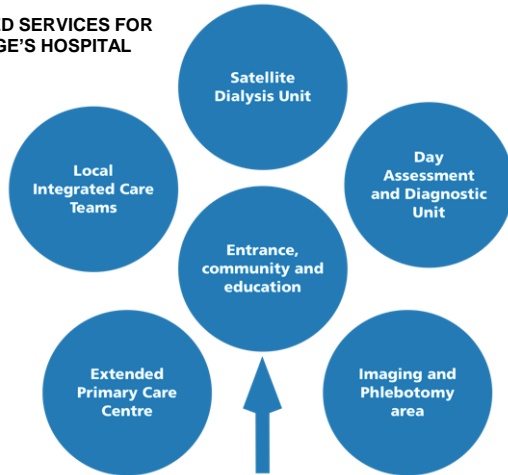


# Background

- St George's Hospital (SGH) site not owned by Havering CCG or the local NHS
  - Site sold last year by owners, NHS Property Services, for £43m
  - Planned new health centre on part of site to cost local NHS £17m
  - CCGs, BHRUT, NELFT, plus LB Havering, joint working to deliver centre
  - NHS funding routes have changed multiple times in last 5 years
  - Regular updates from Dr Saini to all stakeholders
  - Capital bids not the only identified funding option.
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# Why is St George's no.1 priority for the STP?


## PROPOSED SERVICES FOR ST GEORGE'S HOSPITAL




To support and enable a re-configuration, St George's will provide not only primary care services, it will have space for services that are currently delivered from Queen's. These services are more appropriate for community, non-acute settings and free-up space in the acute hospital for more suitable clinical uses.

- The St George's redevelopment has ranked at the top of the projects in the STP prioritisation process. This shows its importance in creating a community hub for outpatient services to facilitate the shift from Queen's. This also means less reconfiguration work and no extension on a PFI site – a more cost-effective solution for the system.
- The release of 85% of the site for housing will create up to 452 units of housing and generated a capital receipt of £43m to NHS Property Services. However none of this capital is available to be invested in the local system.
- BHR CCGs, LB of Havering, BHRUT and NELFT (BHR Integrated Care Partnership) have been jointly planning the vision for the new locality health and social care hub which will include:
  - Primary care at scale for over 30,000 patients
  - Relocation of community dialysis unit from Queen's to more appropriate setting (freeing up space for A&E expansion)
  - Relocation of outpatient services from Queen's to a more appropriate setting (freeing space for growth and reconfiguration)
  - Integrated health and social care team base
  - New model for urgent care/out of hours


## What's happened recently?

- New health centre on SGH site project identified as top estates priority by north east London (NEL) STP – aka the East London Health & Care Partnership
  - Key to unlocking other projects (Queen's Hospital reconfiguration, NELFT community teams, new GP practice for Hornchurch, community use)
  - Wave 4 capital bid for £17m submitted along with other STP bids for BHRUT and Barts Health projects
  - £963m awarded by government nationally in December 2018
  - Not a single NEL project awarded any funding in this round.
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## STP Wave 4 Capital bids

- STP submitted eight bids totalling £472m
  - No indications of significant issues with process
  - Confident we submitted a robust, well-evidenced and realistic set of bids
  - Significantly progress plans to meet health/care needs of local people
  - Partners proactively seeking alternative funding solutions to address inevitable and significant issues caused by decision
  - Limited options available to fund these crucial capital projects.
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## What next?

- Need to understand why NEL bids were unsuccessful - could we have done anything differently?
  - Impact on our Estates and Clinical Strategies and longer term plans
  - Next round of funding – spring 2020
  - Other options - Community Health Partnerships, local LIFT Co. - Estates and Technology Transformation Fund, LB Havering joint venture, third party developers
  - Other challenges remain: identify services which can and should go into new health centre to meet local need and make it affordable in current financial climate.
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# Questions?

